

Sevenoaks Town Sports Strategy

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Aim of the Sevenoaks Sports Strategy

Sevenoaks Town Council had taken the decision to put in place long term plans for the redevelopment of the Raleys site including the future provision of the Raleys Gym and the Indoor Cricket School. In considering the replacement of the same or similar facilities it seemed sensible to consider the potential for shared use of facilities.

It has also been noted that some sports organisations were either struggling with current facilities and or had ambitious plans for the future which needed to be sustainable.

During 2013 Sevenoaks Town Council facilitated the bringing together of as many sports organisations (including schools) as possible to work together and to consider all of the following aims:-

- 1. To carry out an audit of current sports provision and activities within Sevenoaks**
- 2. To prepare in consultation with sports organisations and the local community a long term Sevenoaks Sports Strategy including aspirations and blue skies thinking, noting flexibility and trends, for future sports provision.**
- 3. To consider how sports organisations can work together to ensure the long term sustainability of current and future sports provision.**
- 4. Research the feasibility (including funding, land allocation, shared usage and planning requirements) of achieving the sports provisions identified within the Sports Strategy for Sevenoaks.**
- 5. To produce a timetable for delivery – subject to other points identified.**

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1. To carry out an audit of current sports provision and activities within Sevenoaks

The following organisations have been involved with the creation of the Sevenoaks Sports Strategy

Barnies Day Nursery	Sevenoaks School
Henry Cooper Junior Masters Golf Championships	Sevenoaks District Sports Council
Kent County Council	Sevenoaks Town Junior Football Club
Kent Cricket Board	Sevenoaks Ladies Joggers
Kent Sport	Sevenoaks Zumba
Oaks Martial Arts	Sevenoaks Outdoor Bowls Club
Oaks Blokes Joggers	Sevenoaks Indoor Bowls Club
Raleys Gym	Sevenoaks Rugby Football Club
Riverhead Parish Council	Sevenoaks Triathlon
Sencio	Sevenoaks Lawn Tennis Club
West Heath School	Sevenoaks District Council
Sevenoaks Archery	Sevenoaks Vine Cricket Club
Sevenoaks Suns Basketball Club	Sevenoaks Hockey Club
Sevenoaks Town Council	Sevenoaks Tennis Academy
Sevenoaks Primary School	Sevenoaks Vine Pavilion Club
Sevenoaks Swimming Club	Kent Association of Cricket Clubs
Sevenoaks Basketball	Sevenoaks Power Football Club
Hollybush Residents Association	Up and Running
Mojo Running and Fitness	Cross Fit Training
Riverhead Angels	Sevenoaks Athletics
Sevenoaks Badminton Club	

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During the summer of 2013 an online questionnaire ([Appendix A](#)) was distributed to enable an audit of current provision and activities to be prepared.

Please see below for responses:-

	Name of sports club / organisation	Needs / aspirations	Current Facilities	Current Activities	Current shared use	Potential shared use	Number of members	Facilities used outside Sevenoaks
1	Oaks Blokes	Free car parking Access to showers Sports hall 1–2 hours per week Support in advertising and marketing	Free car parking in Hollybush and toilets on agreement from coffee shop	Coached running groups. Back to running group	Lodge Coffee shop		80	
2	Sevenoaks Zumba	Dance studio with separate room for consultations re obesity	Use of Sevenoaks Community Centre and hall at Kemsing	Zumba dance fitness classes and workshops Dance performance 100% guaranteed weight loss programme	Other hall users		2000	Kemsing hall
3	Sevenoaks Lawn Tennis Club	Indoor tennis facilities More tennis courts	4 floodlit artificial clay pitches 2 floodlit porous acrylic courts	Tennis coaching			500 playing 80 non playing	

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	Name of sports club / organisation	Needs / aspirations	Current Facilities	Current Activities	Current shared use	Potential shared use	Number of members	Facilities used outside Sevenoaks
			1 macadam court Fully equipped club house					
4	Sevenoaks Indoor Bowls Club	Extension of current needs Renewal of facilities	8 rink bowls facility Own centre with 2 x Wi-Fi function rooms 2 x changing rooms	Active bowls club Hire of rooms for community groups			400	
5	Sevenoaks Town Junior Football Club	3g or 4g pitch Purpose built changing facilities Indoor training facilities Additional mini soccer pitches	1 x adult football pitch 1 x youth football pitch 4 x mini soccer pitches 1 x club house	Provide football coaching and organised matches for 32 teams aged 6 – 18 years old. Support Sevenoaks power wheelchair team. Saturday morning community club Holiday football camps			500 (5 – 18)	Sevenoaks Primary school; Otford Primary school; Kemsing Rec; Halstead Rec; Knole Academy; Sencio Astro; Kemsing Primary School; Seal Rec; Sevenoaks

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	Name of sports club / organisation	Needs / aspirations	Current Facilities	Current Activities	Current shared use	Potential shared use	Number of members	Facilities used outside Sevenoaks
								Preparatory School
6	Shona's Runners	Parking and toilets		Recreational running group for women			50	
7	Up and Running	Publicity		Running group for women who experience depression or anxiety			3 courses per year, average 6 per course	
8	Sevenoaks Vine Cricket Club	Disabled access to the Vine Disabled access to the pavilion Replacement of indoor cricket school Rationalisation – too many sides Update facilities to meet ECB clubmark Update showers New / reengineered groundsman's hut & new roller	25 year lease on Sevenoaks common Grade II Pavilion Orchard Field, Otford	6 junior age groups An academy 3 senior Saturday league sides 1 x over 40 side	Pavilion shared with hockey club	Junior football	150 juniors 40 seniors 40 over 40 110 non playing	Otford Sevenoaks school, Tonbridge school The Oval Lords

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	Name of sports club / organisation	Needs / aspirations	Current Facilities	Current Activities	Current shared use	Potential shared use	Number of members	Facilities used outside Sevenoaks
		Anti-vandal sight screens Secure method of placing ground sheets to protect the square and bowlers run up. Smoother surfaces (address bumps and grub issues). Insulate the pavilion. Renovate the interior. Install new energy system. Rainwater harvesting system. Level pushchair / wheelchair path, Hollybush Lane entrance. Increase membership Ground share partner for winter months						

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	Name of sports club / organisation	Needs / aspirations	Current Facilities	Current Activities	Current shared use	Potential shared use	Number of members	Facilities used outside Sevenoaks
		Share pavilion with 'room based' group If the hockey club move away would need help re upkeep of the pavilion						
9	Sevenoaks Ladies Joggers	Free parking Toilets Refreshments Access to footpath & bridleways Publicity Funding for training	Use Hollybush Rec				562	
10	Sencio Community Leisure Centre	Investment in local sports coaching and sports development strategies Closer working relationships to promote particular sports and	25m pool Teaching pool Separate indoor pool 60 station gym 4 badminton court sports hall Coaching facilities Meeting room <u>Wilderness</u>		Agreement with KCC as day centre			

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	Name of sports club / organisation	Needs / aspirations	Current Facilities	Current Activities	Current shared use	Potential shared use	Number of members	Facilities used outside Sevenoaks
		particular target groups	4 badminton court sports hall Squash courts All weather pitch Tennis courts					
11	Sevenoaks Bowling Club	Recruitment for more members	Outdoor bowling green for up to 8 rinks Clubhouse with bar and kitchen Dressing rooms	Outdoor bowling with social events Friendly matches against other clubs; Thursday night club league with fish and chip supper; club competitions; coaching			47 men 22 ladies 2 juniors 22 social members	
12	Barnies Day Nursery	Need new facilities on closure of Raleys		Child care for children from birth to 11, nursery and out of school and crèche facilities				
13	Sevenoaks Suns Basketball	Funding Place to practice	Some use of Sevenoaks	Basketball for mixed abilities some			100 children 30 adults	

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	Name of sports club / organisation	Needs / aspirations	Current Facilities	Current Activities	Current shared use	Potential shared use	Number of members	Facilities used outside Sevenoaks
			School (time limited)	representing County and England				
14	Sevenoaks Hockey Club	2 astro turf pitches in same location ideally.	Vine Pavilion for teas and changing rooms. Hollybush Lane astro pitch leased from council. Knole Academy East astro hired from Sencio, Sevenoaks School astro for juniors on Sunday.	Hockey for all ages from Vets to 5 years old.	We share our astro at Hollybush Lane with football, lacrosse, schools.	Yes - tennis, football, cricket training etc.	250 adults 350 juniors	

Additional Comments

The new grammar / free school at Wildernesse has the opportunity to resolve the removal of Raleys indoor cricket nets, adding an indoor training facility that would be useful

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- a. Whilst my running group may currently not have a significant role to play in considering sports facilities in Sevenoaks in that our requirements are quite limited its role in promoting health and community cohesion I think are growing significantly as the club grows each year on year. My sister club SLJ are several hundred in size. We take those people who are mostly middle aged and unhealthy and work with them to help them lose weight and gain fitness. The health benefits of this are significant as these kinds tend to be high risk groups. Support in marketing and advertising would be a great benefit.
 - b. Recommend involving Kent County Council and Sevenoaks District Council in the creation of the Sports Strategy
2. **To prepare in consultation with sports organisations and the local community a long term Sevenoaks Sports Strategy including aspirations and blue skies thinking, noting flexibility and trends, for future sports provision.**

Methodology

Meetings (see dates below) were arranged and opened to all interested parties whether they were sports specialists, sports organisations, schools, resident groups, Councillors or interested members of the public.

<u>Meeting Dates</u>	
25 th April 2013	Appendix B
1 st October 2013	Appendix C
13 th February 2014	Appendix D
16 th July 2014	Appendix E
30 th October 2014	Appendix F
13 th January 2015	Appendix G
28 th April 2015	Appendix H
28 th July 2015	Appendix I

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The meetings were initiated to share topics and issues of common interest, learn from each other and more about each other, network, and be informed about Sevenoaks Town Council's future requirements particularly in relation to the proposed closure of Raleys Gym and the Indoor Cricket School.

Those attending the meetings were encouraged to spread the word about the Sevenoaks Sports Strategy and encourage others to become involved.

In addition people were encouraged between to meet up informally and discuss how organisations could work together to ensure that sports provision in Sevenoaks remained sustainable.

Notes of the meetings were taken and distributed to all who had registered an interest in receiving the information.

A questionnaire was created and the incoming data compiled and distributed again to all interested in receiving the information.

The findings from all of the above have been put together to form this draft document which will then be distributed for further consultation.

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3. To consider how and research the feasibility of sports organisations working together to ensure the long term sustainability of current and future sports provision. Within this to consider inclusion of funding, land allocation, shared usage and planning requirements to achieve the sports provisions identified within the Sport Strategy of Sevenoaks.

Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
A	Greatness Recreation Ground <i>Appendix K</i>	A1	Creation of new sports pavilion / community building, including café and public toilets. Improvements to current changing facilities adjacent to pitch 1.	Football Aerobics? Zumba? Joggers / Running Groups Basketball? Outdoor gym Skateboarding	£800,000	Recommendations from Greatness Environs Working Party includes representatives from Sevenoaks Town Council; Greatness Residents Association; Sevenoaks Junior Football Club. Revised proposal to improve football facilities adjacent to pitch 1 <i>Sevenoaks Junior Football Club and Greatness Residents Association want to</i>	2016

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Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
						<i>pursue option 1. Pre planning advice being sought.</i>	
		A2	Current pavilion refurbished as community facility <i>to include public toilets, café and small community room</i>		£50,000	Refurbishment following drawing up of plans. <i>On hold see A1 above</i>	On hold
		A3	Outdoor Gym facility	Free Sports	£15,000	Completed	April 2014
		A4	Installation of 3 G pitch?	Football	£500,000	Pre planning advice obtained. Planning application September 2015. Construction May 2016	
		A5	Improvements to Greatness environs.		Tbc	Public consultation June 2013. Note potential issues re Green Belt land. Long term aspiration items and to proceed subject to planning and funding requirements	

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Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
B	Vine	B1	Refurbish Vine Pavilion and enable disabled access	Cricket Winter Sport – football?	£50,000	Vine Pavilion within conservation area. STC to prepare drawings. <i>Initial drawings obtained, some queries to be addressed.</i>	2015
		B2	More energy efficient		Tbc		
		B3	Seek additional winter sport for use of facilities should hockey move to another venue. Hockey Club still had aspirations to move to another venue with two all weather pitches alongside club house.		Tbc		
		B4	Upgrade public toilets.		£20,000	Grant obtained from KCC	April 2015
		B5	2 x outdoor practice nets to be removed.	Cricket	£300.00		
		B6	Outdoor storage required for equipment	Cricket	tbc		
C	Knole Paddock	C1	Improve drainage to rugby pitches	Rugby Cricket Tennis	£60,000 est	Green belt /planning policies to be considered.	August 2015

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Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
				Football	£40,000 <i>confirmed</i>	Grant obtained Following outline proposals to proceed subject to planning and finance requirements <i>Quotation obtained. Work to commence August 2015</i>	
		C2	Installation of 3 G pitch Request to consider installing 2 nd astro pitch for Hockey	Football Hockey	£500,000 - £750,000 £500,000	Planning, funding and public consultation to be considered particularly regarding Green Belt matters. Research on demand for facilities (see appendix N)	
		C3	Installation of MUGA		£35,000		
		C4	Improved SRFC pavilion facilities for spectators	Rugby Cricket Football	£20,000 (combined grant)	Grant obtained, planning permission being applied for.	October 2014

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Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
						<i>Work completed</i>	
		C5	Retention of Cricket Pitch	Cricket		Site meeting held March 2015	
		C6	Retention of Football Pitch	Football			
		C7	Enable long term sustainability of Lawn Tennis Club	Tennis			
		C8	Raleys Gym to be closed and area redeveloped		£95,000	Relocated to Sencio	tbc
		C9	Remove some strain on parking issues. Grass crete for 46 spaces as overflow car park		£15,000	Grant obtained. Planning permission to be applied for. <i>Work completed</i>	2014
D	Hollybush Recreation Ground	D1	Indoor Bowls Club altered to enable shared club house with other sports and space for Indoor Cricket School	Indoor Bowls Outdoor Bowls Tennis Hockey Joggers / Running Groups Taekwondo Archery		Park owned and managed by Sevenoaks District Council. SDC to confirm Agreement. STC to prepare Business Plan and drawings. Hollybush Resident	

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Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
				Judo Cricket		Association raised some concerns about aesthetics. <i>Alternative option for indoor cricket at Wildernesse school site being researched.</i> <i>Cricket school at Indoor Bowls result not viable</i>	
		D2	Additional tennis facilities – including indoor provision potentially using ‘blimps’	Tennis		Hollybush Resident Association requested if progressed facility be excavated down.	
		D3	3 G Hockey pitch?			Concerns expressed by Hollybush Residents Association re installation of proposed 3 / 4 G Hockey pitch and loss of open space see appendix J. Reviewing alternative options.	

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Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
						Preferred option to use land elsewhere for 2 pitches and clubhouse.	
		D4	Partnership provision with adjacent schools				
		D5	Footbridge across Seal Hollow Road for link to Knole Paddock and improved pedestrian access			To be considered within the Neighbourhood Development Plan.	
		D6	Expansion and improvement of lodge with public toilets, children's nursery and community facilities			<i>Recommend to SDC (land owner) to prepare Strategic Plan for the area.</i>	
		D7	Strategic plan for Hollybush Park			Request SDC consider develop strategic plan include issues regarding public toilets and car parking.	
		D8	Consider provision of Cricket at Hollybush Park	Cricket			

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Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
		D9	Open space for running, children play, dog walking etc to remain				
E	Community Centre <i>Appendix L</i>	E1	Convert to two storey to <i>potential</i> replacement Raleys Gym.	Gymnastics Judo Taekwondo Dancing Tennis Netball Tai Chi Exercise Classes Zumba Indoor running & fitness Pole dancing Boxing Indoor Basketball? Cross Fit	£1,800,000- £2,500,000	Agreed to proceed subject to planning and finance. Noted also part of LEP strategy for regeneration of Bat & Ball area. <i>See STC Community Investment Plan</i> <i>Indoor basketball not possible within building</i>	Plans for 2015. Build 2017
		E2	Retain outdoor multi sports facility		£100,000	<i>Subject to space available in new plans</i>	
F	Former Wilderness School Site	F1	Two new schools with sports provision.	Tennis Football Netball? Hockey? Mat sports Basketball		Subject to government decision. Planning permission granted June 2014	

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Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
				Squash		<i>Potential being discussed for following sports: Indoor cricket, archery, climbing wall, table tennis, netball, dance/exercise, volleyball and running track</i>	
		F2	Two new multi-use games areas				
		F3	Upgraded Sencio facilities				
G	Sencio Leisure Centre	G1	To support the long term sustainability of the facility.	Swimming Basketball Badminton Gym Aerobics Gymnastics			
		G2	Improve disability provision re basketball.				
		G3	Incorporate current Raleys Gymnastics into Sencio		£95,000	Sencio confirmed that current Raleys facilities could be accommodated within Sencio	Tbc

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Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
J	Spectators		Good facilities (including public toilets, viewing area under cover, refreshments) for spectators for all sports was identified as a key factor in sustainability of the sports clubs and buildings.	Rugby Cricket Football	£14,000	New spectator facilities adjacent to SRFC pavilion <i>Building work completed. New facilities being provided for football at Greatness Park.</i>	2015
K	School sites		Work in partnership with schools to provide sports provision to meet Sports governing bodies standards			Encourage schools to be more involved in Sports Strategy and providing details of their public facilities. <i>Working with 2 new schools being built on Wildernesse site</i>	
	Sevenoaks School	K1		Swimming Indoor cricket Cricket Rugby Badminton Dance and aerobic studio, Squash courts Fitness suite Indoor tennis Climbing wall		Investigate whether Hockey Club could use Hockey pitches.	

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Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
	Walthamstow Hall	K2		Yoga, Swimming			
	Knole Academy	K3		Football, Hockey, Badminton, Volleyball, Basketball, Dance Studio, 3G Pitch, Mugga Pitch, Tennis, Rugby, Climbing Wall, 4 indoor cricket nets with professional bowling machine (Bola), "Life Fitness" Gym with "Boditrax" machine, indoor hockey and handball, junior basketball, studio for pilates, zumba, spinning, circuit training etc, trampoline rig, table tennis,			

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Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
				sports party facilities			
	Wilderness School site	K4					
	New School at West Heath	K5		Swimming, Tennis, Cricket, Football, Rugby		Open at weekend for public use	
	New Beacon	K6		2x Astro pitches, swimming pool, 2x tennis courts. Lacrosse, hockey, football, cricket, Lewis Smith Gymnastics			
	Granville	K7		None			
	Walthamstow Hall Juniors	K8					
	Sevenoaks Primary	K9		Football, Rugby and bike track			
	St Johns	K10		None			
	St Thomas's	K11		None			
	Lady Boswell	K12		None			
L	Partnerships with Neighbouring		To ensure that there is a clear exchange of	sailing		<i>Working with KCC and SDC (re</i>	

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Ref	Location	Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
	and or other authorities	information to avoid duplication of facilities in close proximity to each other.			<i>Sencio) St Michaels School.</i>	
M	New sports sites	New sports sites within the town are extremely limited. Blue skies thinking could be to purchase land e.g. Bartram's Farm or Vestry Estate and build purpose built sports facilities and arena.			Costs are likely to be prohibitive. Such a venture could have a detrimental impact on the long term sustainability of other sports clubs	
N	New sports sites	Land adjacent to Greatness Recreation Ground available following completion of Tarmac operation	Additional sports pitches and leisure facilities		Allocation to be considered within Neighbourhood Plan	
O	Access for disabled and vulnerable people	All facilities to be reviewed to address this aim	All sports	To be included within each project	Advice from appropriate governing bodies and local access group. <i>Monkey survey report to be circulated</i>	
P	Cycling provision	To work within the adopted Cycling Strategy			To be reviewed within Neighbourhood Development Plan	

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Ref	Location		Outline Proposal	Sports Involved	Estimated costs	Feasibility	Target Date
Q	Golf		To support Golf Clubs encouraging young members to enable sustainability				

Note – Key sports provision need identified but without resolution to date.

1. *Outdoor Basketball – free use.*
2. *Indoor Basketball Courts with spectator area. Club currently rents courts at approx. £60 - £100K per year.*
3. *Outdoor Netball courts with floodlights and facilities. – Potential Wilderness site.*
4. *Outdoor Archery provision. – Potential Wilderness site*
5. *Hockey 2 x 3G pitches in same location with clubhouse.*
6. *School sports facilities to meet sports governing bodies standards.*
7. *Indoor Tennis Courts provision.*
8. *Badminton Court provision.*

4. Sevenoaks Town Sport Strategy Conclusion and Recommendations – subject to funding, planning requirements and public consultation

A. Greatness Recreation Ground

1. Creation of new sports pavilion/community building including café and public toilets
2. Enclosed pitch refurbished to 3G

B. Vine

1. Refurbish Pavilion and enable disabled access
2. Upgrade public toilets
3. Remove practice nets
4. Provision of outdoor storage for equipment

C. Knole Paddock

1. Improve drainage to sports pitches
2. Installation of 3G pitch
3. Improvement of spectator facilities at pavilion
4. Retention of Cricket Pitch
5. Retention of Football Pitch
6. Enable long term sustainability of Lawn Tennis Club
7. Close Raleys Gym and reinvest in new up to date facilities
8. Create additional overflow car park

D. Hollybush Recreation Ground

1. Discontinue plan for Indoor Cricket School at Indoor Bowls Club
2. Review provision of additional tennis facilities
3. Review alternative land outside Hollybush Park for two artificial pitches and clubhouse (school site?)
4. Partnership with adjacent school for shared sports provision
5. Footpath across Seal Hollow Road link to Knole Paddock referred to Neighbourhood Development Plan
6. Encourage Sevenoaks District Council to create a strategic plan for the park to address needs for café, play area, public toilets and long term viability of bowls club and car parking
7. Retain public open space

E. Community Centre

1. New centre
2. If possible retain outdoor sport provision (MUGA)

F. Former Wilderness School Site

1. Include Indoor Cricket School provision
2. Upgrade sports facilities
3. 2 x new MUGA

G. Sencio Leisure Centre

1. Support long term sustainability of the facility
2. Improve disability for basketball
3. Incorporate Raleys Gymnastics facilities

H. Informal Free Access Sports

1. Encourage provision of the following throughout the Town:
Outdoor gyms, table tennis, running tracks, jogging, cycling, skateboard park, walking, dance, play equipment.

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I. Spectators

1. Good facilities (including public toilets, viewing area, under cover, refreshments) for spectators for all sport was identified as a key factor in sustainability of the sports clubs and buildings

J. School Sites

1. Work in partnership with schools to provide sports provision to meet sports governing bodies standards.
2. Encourage use of sports provision from local clubs for PE lessons
3. Partnership with neighbouring and other authorities
4. To ensure that there is a clear exchange of information to avoid duplication of facilities in close proximity to each other
5. Involve Sevenoaks School Support Development Officer

K. New Sports Sites

1. Continue to review land available with 'Blue Skies' thinking for sports provision
2. Following Tarmac site completion reutilise land for sports and recreational facilities

L. Access for disabled and vulnerable people

All facilities to aspire to reach this aim

M. Non Site Specific

1. Outdoor Basketball – free use
2. Indoor Basketball Courts with spectator area. Club currently rents courts at approx.. £60-£100K per year.
3. Outdoor Netball Courts with floodlights and facilities – Potential Wilderness site.
4. Outdoor Archery provision – potential Wilderness site.
5. Hockey 2 x 3G pitches in same location with clubhouse
6. School sports facilities to meet sports governing bodies standards
7. Indoor Tennis courts provision

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8. Badminton Courts

9. Cycling – support cycling strategy as part of the Neighbourhood Development Plan

N. Sevenoaks Sport Strategy

1. To continue to meet two times per year in relation to reviewing and developing strategy.

2. To meet separately on site specific proposals with relevant stakeholders.